TCC Group Holdings **Total Climate Commitment**

Investor Presentation

February 2025

ABTEC

Portand Linestone Content 上特丽石灰石水泥

Total



OLICE

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Presenters Today





Roman Cheng President TCC Group Holdings





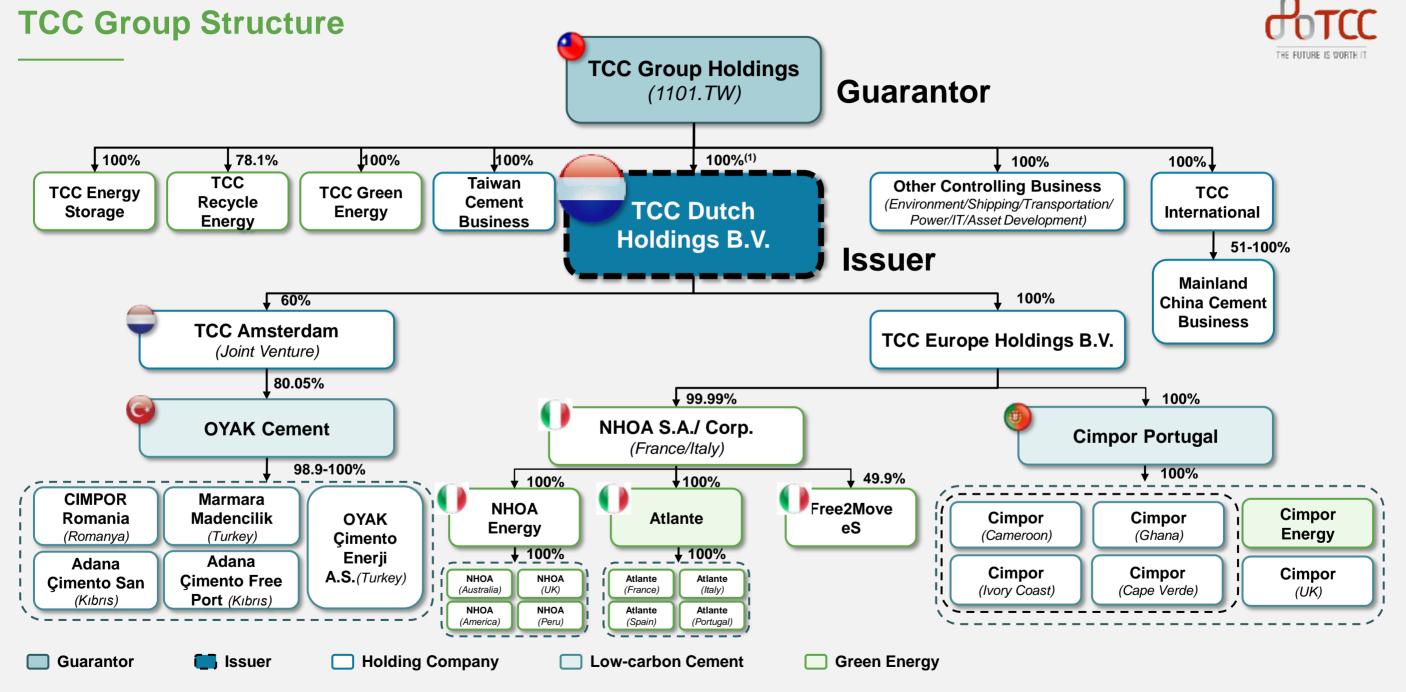
Randy Yu CFO TCC Group Holdings



Offering Overview

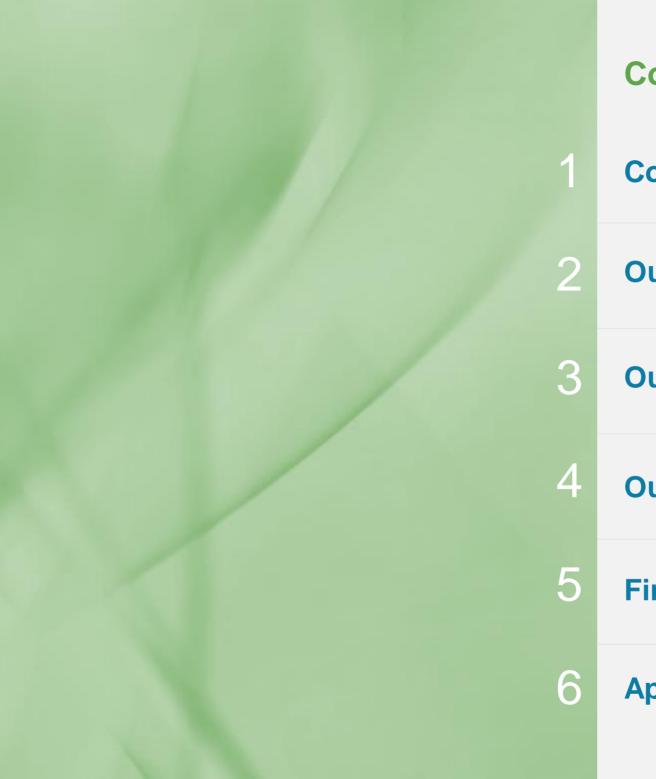


Indicative Termsheet								
Issuer:	TCC Dutch Holdings B.V.							
Guarantor:	TCC Group Holdings CO., LTD.							
Issue:	EUR Senior Unsecured Fixed-rate Green Notes							
Distribution Format:	Regulation S							
Guarantor Ratings:	BBB- (Stable) by S&P, BBB- (Stable) by Fitch							
Expected Issue Ratings:	BBB- by S&P and Fitch							
Expected Issue Size:	EUR500m (WNG)							
Tenor:	5-year							
Settlement Date:	T+5							
Call Schedule:	3-month Par Call / Make Whole Call							
Use of Proceeds:	An amount equivalent to the net proceeds from the issuance of the Notes will be used to finance or refinance, in part or in full, Eligible Green Projects that meet the Eligibility Criteria set out in the Green Financing Framework of the Guarantor							
Listing:	Listed on the LuxSE Euro MTF and displayed under the Luxembourg Green Exchange							
Denominations:	EUR 100K/1K							
Governing Law:	English Law							
Clearing:	Euroclear / Clearstream							
JGCs and JBRs:	Crédit Agricole CIB (B&D), Deutsche Bank							
JBRs:	DBS Bank Ltd.							
Sole Green Structuring Advisor:	Crédit Agricole CIB							
Green Financing Framework SPO Provider:	ISS Corporate Solution Inc.							

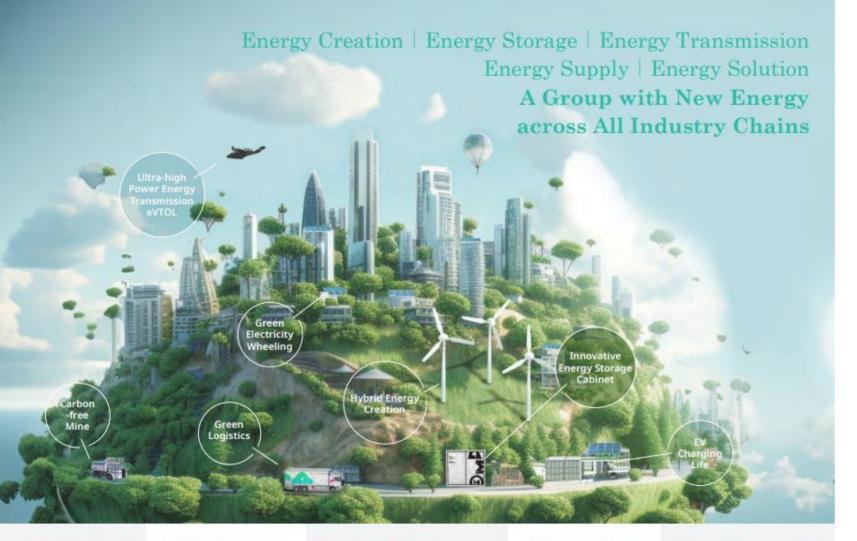


(1) TCC directly holds 82.5% and indirectly holds 17.5% through the wholly owned subsidiary, TCC International Holdings

3 Source: Company information as of December 2024



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	Total Climate Commitment Total Care Commitment



Energy Creation | TCC Green Energy Corporation

The most diverse development and management of renewable energy in Taiwan, focusing on the advancing geothermal and OTEC research.

Energy Storage | Energy Supply | NHOA.TCC & NHOA NHOA.TCC& Free2Move Energy storage is key to eSolutions & Atlante a stable energy transi Co.Charing Services

tion. With comprehen-

integration solutions

and product services,

one-stop management.

NHOA.TCC delivers

sive hardware and

software vertical

The pioneering DC-DC integrated charging stations combine solar, charging, and storage, reducing grid burden and providing stable, fast charging. Reverse power transmission in regional grids is also planned.

Energy Solution | Energy Helper TCC Corporation

AI-optimized aggregated electricity trading and management, pioneering Online Consultant, and big data-driven green energy use solutions.

Energy Transmission | MOLICEL

Focusing on high-performance ternary lithium power cells, aiming for the high-end EV industry chain, with product applications ranging from aerospace and supercars to advancing low-altitude economy.



Company Overview

"In Service of Life"

SECTION 1

"In Service of Life" as Our Key Value Proposition



"Entering the era of low carbon and green energy, Taiwan Cement has developed Ultra-High Performance Concrete (UHPC) energy storage cabinets that bridge lowcarbon cement and new energy sources. Taiwan Cement's "Energy Ark" storage cabinets become the link between low-carbon cement and green energy, weaving a tangible cement fantasy. This is our concrete response to entering a new ear of lowcarbon and green energy"

"We hope to take the lead in pulling in the reins on global warming, to race against the increasing momentum of climate change, and to create and realize possible solutions on the path to net-zero emissions. Taiwan Cement has spent a long time at the forefront of protecting life, deeply understanding the laws of nature and how the world changes."

"Over the past seven years, the Taiwan Cement team has started from zero, from nothing, holding torches high in the long, dark tunnel, illuminating the exploration of this new journey towards human civilization."

"Although production might become a burden in an era where carbon has a price, we have decided to mitigate this burden with more low-carbon products. Low-carbon building materials are set to become our main competitive edge in the European market...Over the past six years, we have dedicated ourselves to a low-carbon transformation, investing in green energy that can be stored, managed, and aggregated for use and trade."

TCC is no longer just an abbreviation for Taiwan Cement Corporation

TCC now stands for <u>Total Climate Commitment</u> and <u>Total</u> <u>Care Commitment to environmental</u> and <u>human concerns</u>

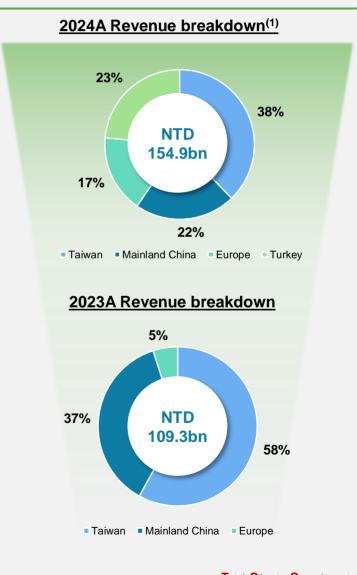


Extensive Global Green Footprint





Increasing Geographical Diversification

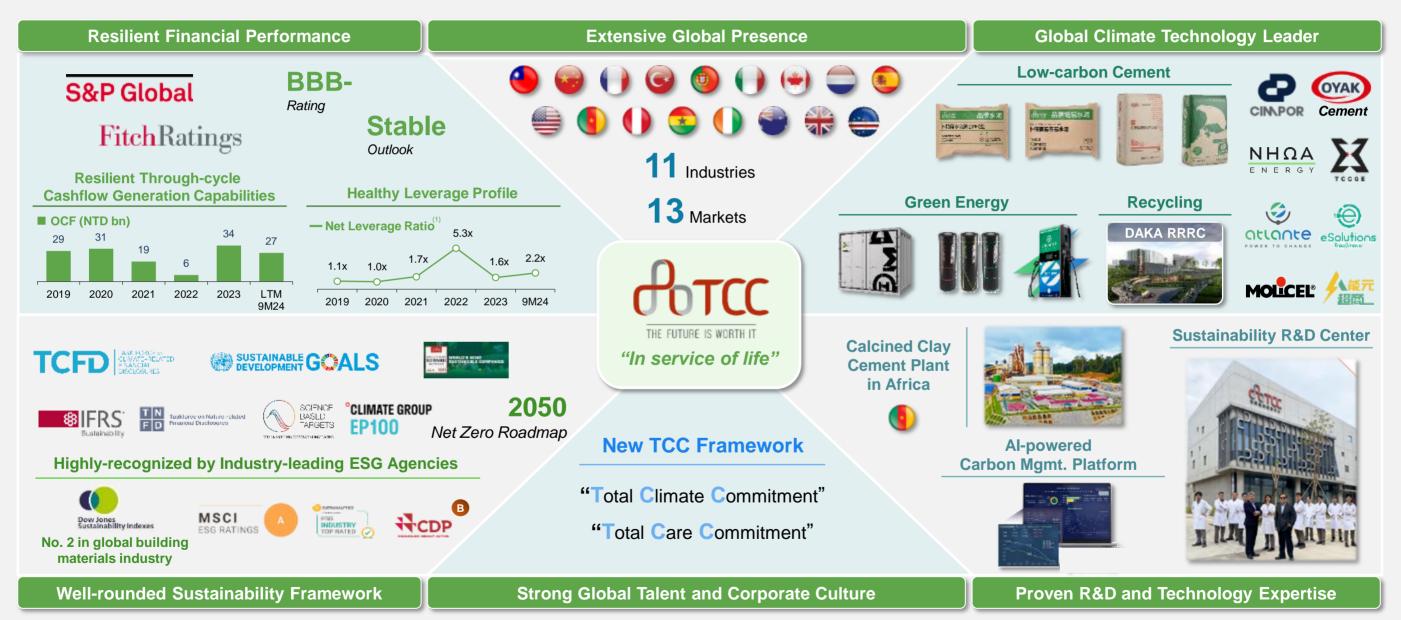


(1) Based on management account and is unaudited

⁵ Source: TCC Group 2023 Sustainability Report, Company information

Six Strategic Pillars to Realize Our Vision for Net Zero

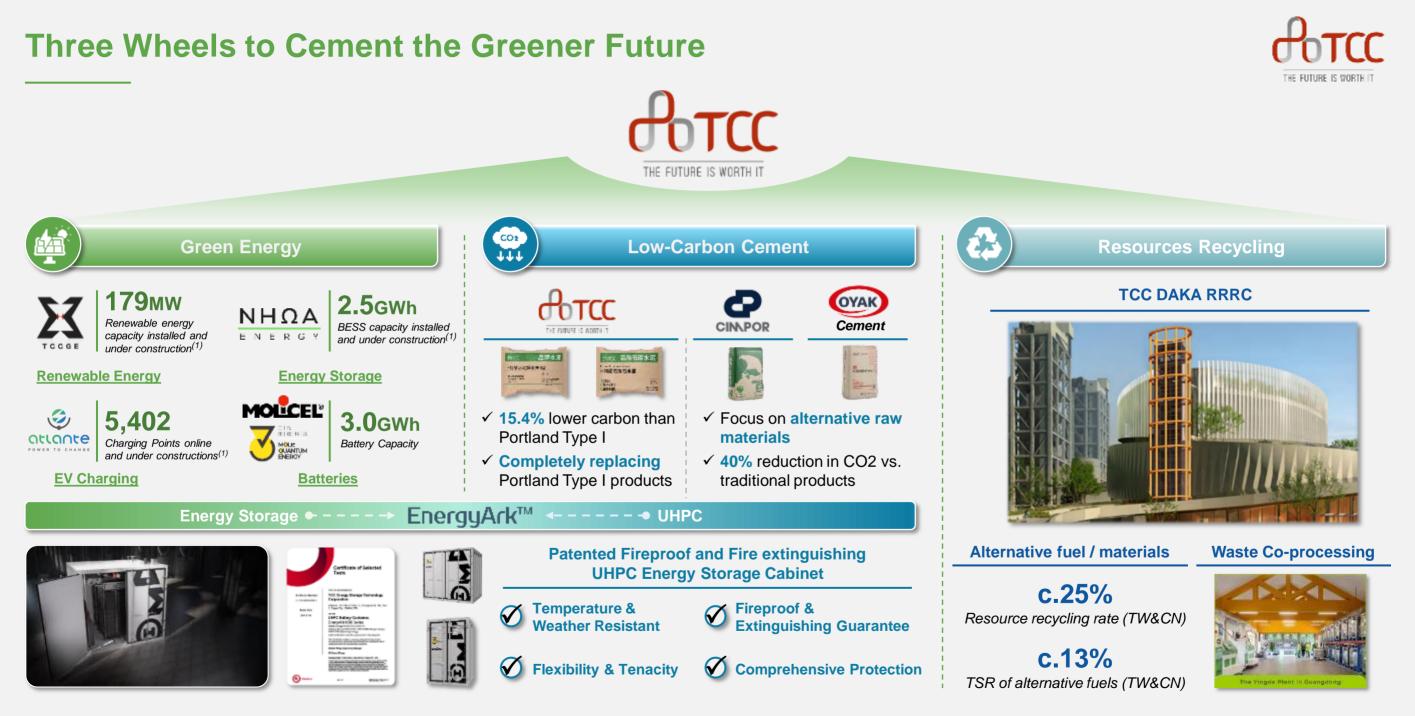




(1) Calculated as Net debt / EBITDA, Net debt is calculated as Short term loan + Short term bill payable + Current portion of long term loans and bond payable + Bond payable + Long term loans and bond payable + Long term loans and bond payable + Long term bill payable - Cash and cash equivalents - Short term financial assets at fair value through profit & loss - Short term financial assets at fair value through other income - Short term financial assets at amortized costs - Financing assets for hedging - Long term financial assets at amortized costs

Source: Company filings, TCC Group 2023 Sustainability Report

Total Climate Commitment Total Care Commitment



(1) As of December 20247 Source: Company information, TCC Group 2023 Sustainability Report

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Our Credit Highlights

"Cementing the Greener Future"

SECTION 2

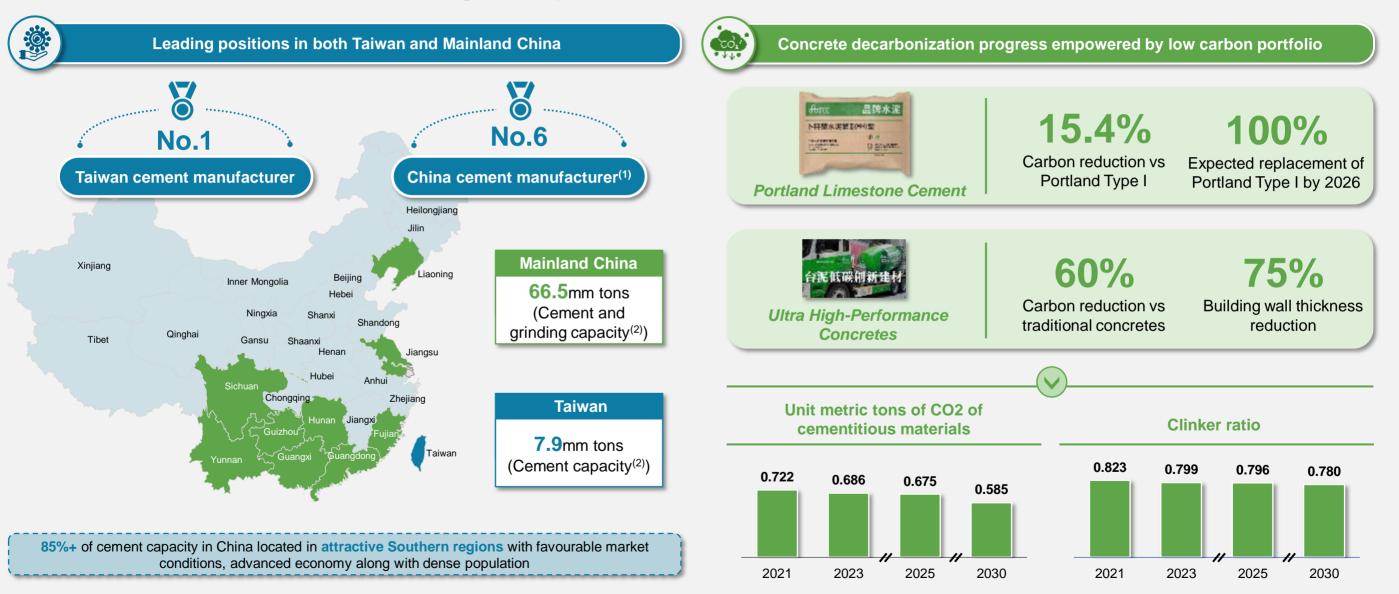
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Summary of Key Credit Highlights



ESG-centric Leading Cement Group in Taiwan and Mainland China

Dominant market share in Taiwan and leading market positions in attractive Southern China cement markets



(1) Based on 2024 clinker production capacity

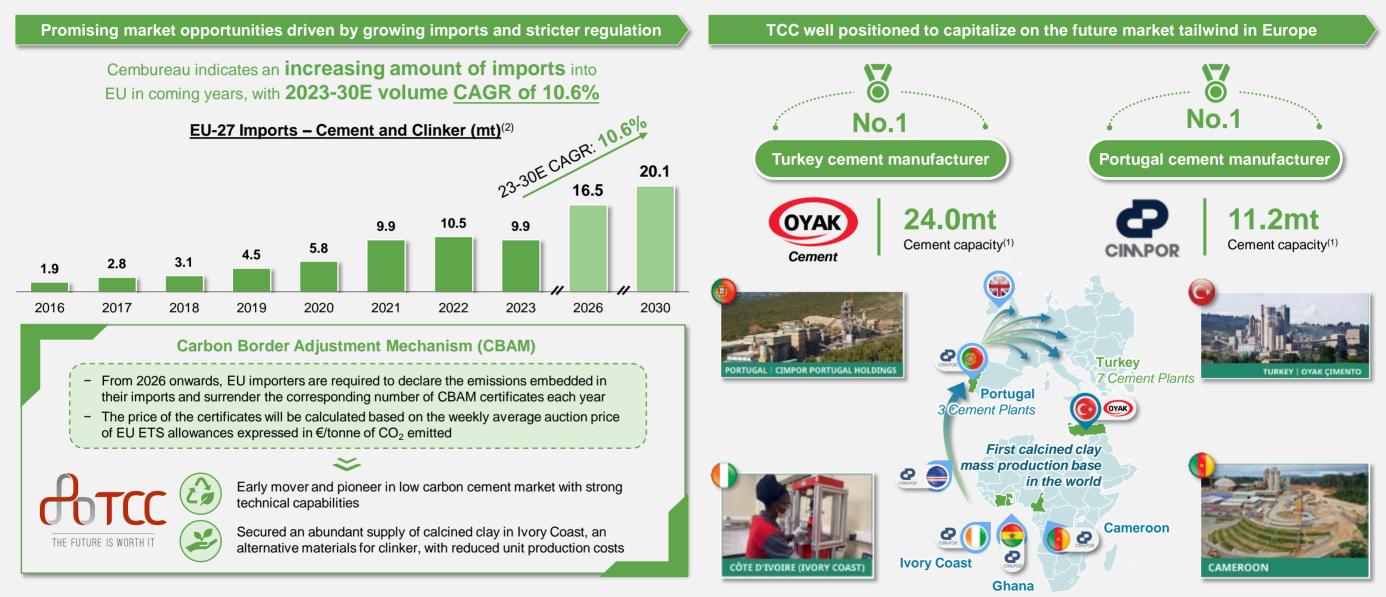
(2) Capacity as of December 2024

Source: Company information, TCC Group 2023 Sustainability Report

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Strategic Expansion of Low-carbon Cement Business in Europe, Turkey and Africa

The successful consolidation of 2 industry leaders Cimpor and OYAK Cement strongly support diversification and future growth



(1) Include cement capacity only, as of December 2024

 Cement and clinker import data from Cembureau Source: Company information, Cembureau

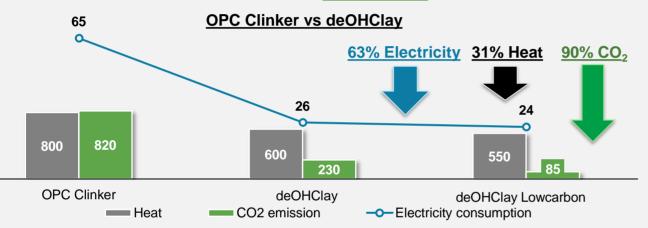
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3) Industry Leader in Innovative Alternative Materials and Fuels Adoption



Pioneer in the usage of supplementary materials and recycled concrete

Expects to produce a total of around <u>**1.5 million**</u> tonnes of calcined clays per year <u>**up to 2026**</u>



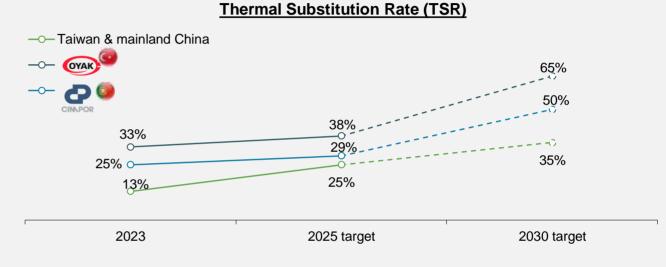
Other alternative materials

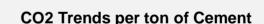


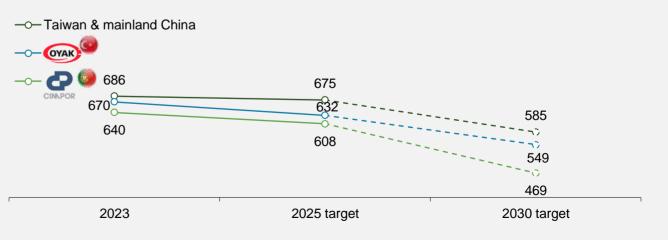
Result in the production of at least 5 Mt per year of composite cement made from alternative materials, contributing to a reduction of c.1.2 MtCO2 / year

Source: Company information, TCC Group 2023 Sustainability Report, Cimpor 2023 Sustainability report, OYAK 2023 Sustainability Report

Alternative materials and fuels effectively support carbon reduction



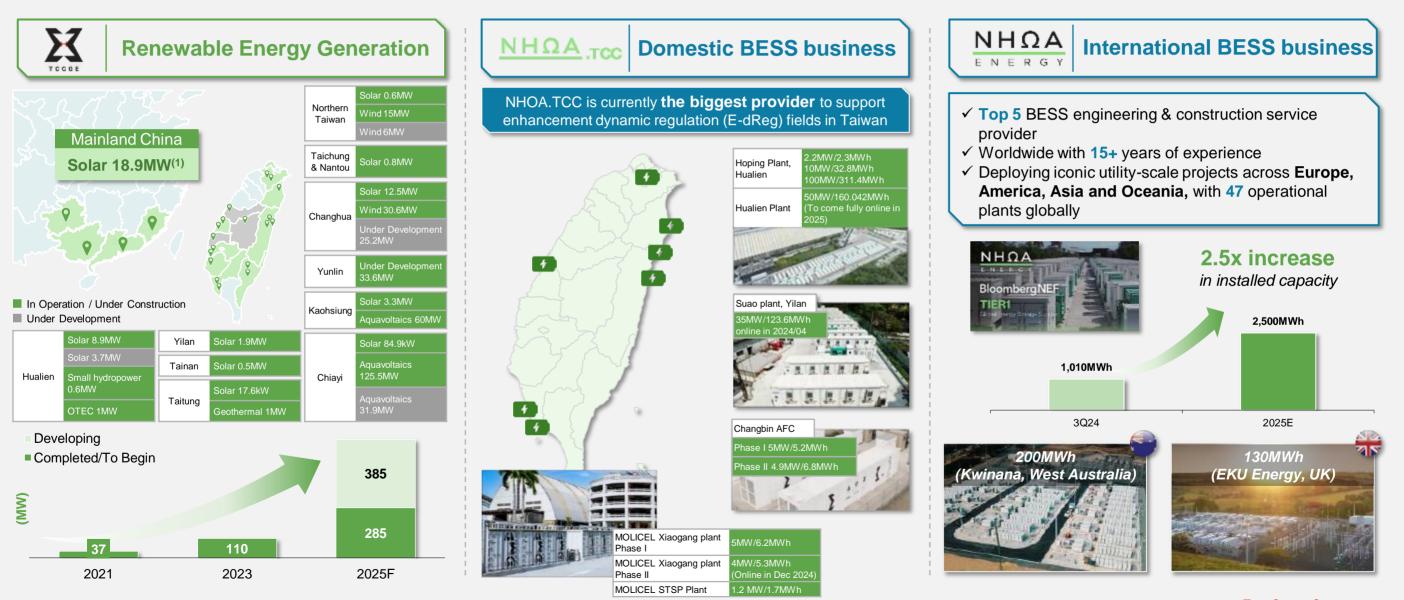




Clear Green Energy Transition Roadmap with Strength in Energy Storage



Deeply involved into the green energy value chain as renewable energy generator, BESS developer and EPC service provider



4) Clear Green Energy Transition Roadmap with Strength in Energy Storage

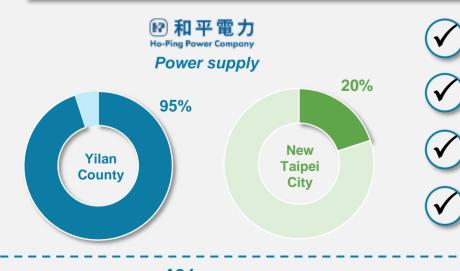


Social Transition Energy to be retired by 2040, with clear roadmap for OTEC Plant Replacement



TCC Actively Engages in Energy Transition – Social Transition Energy to be retired by 2040





Supports **1.25m** residents in northern and eastern areas, ensuring power grid stability

403 earthquake highlighted its key role in **Social Responsibility**

Limited polluted gas emission (NOx, SOx) with the Air Quality Control system

Expected to be retired by 2040

Contribute to ~4% of Taiwan electricity supply, backbone of the power stability of Northeastern area



Clear Green Energy Transition Roadmap with Strength in Energy Storage



Wide applicability of EnergyArk to both C&I and Municipality BESS projects unlock great demand growth potential

Product Highlights





<u>Proven synergies</u> with TCC's cement business with the adoption of <u>UHPC</u>



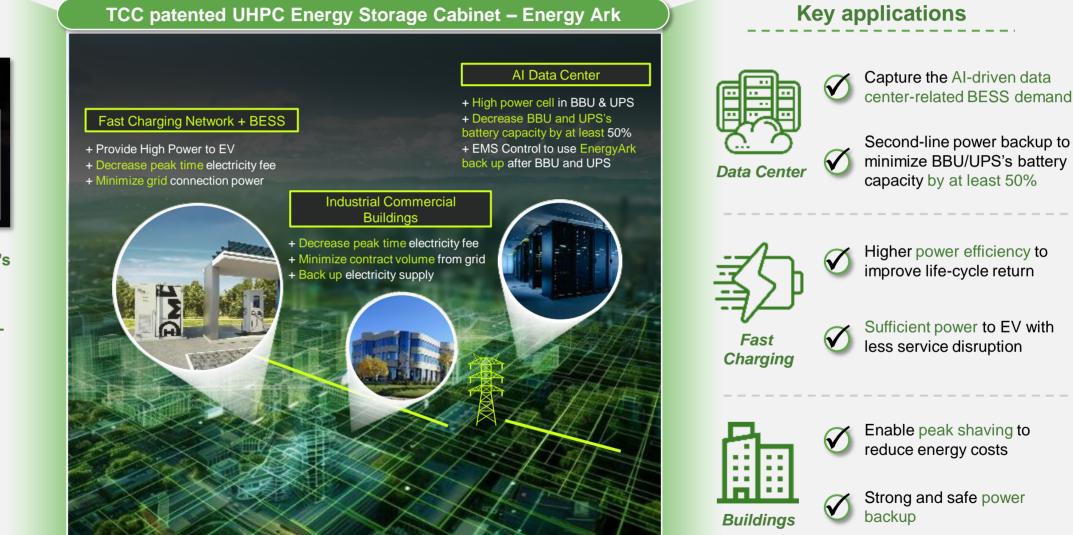
Temperature & Weather Resistant

Flexibility & Tenacity



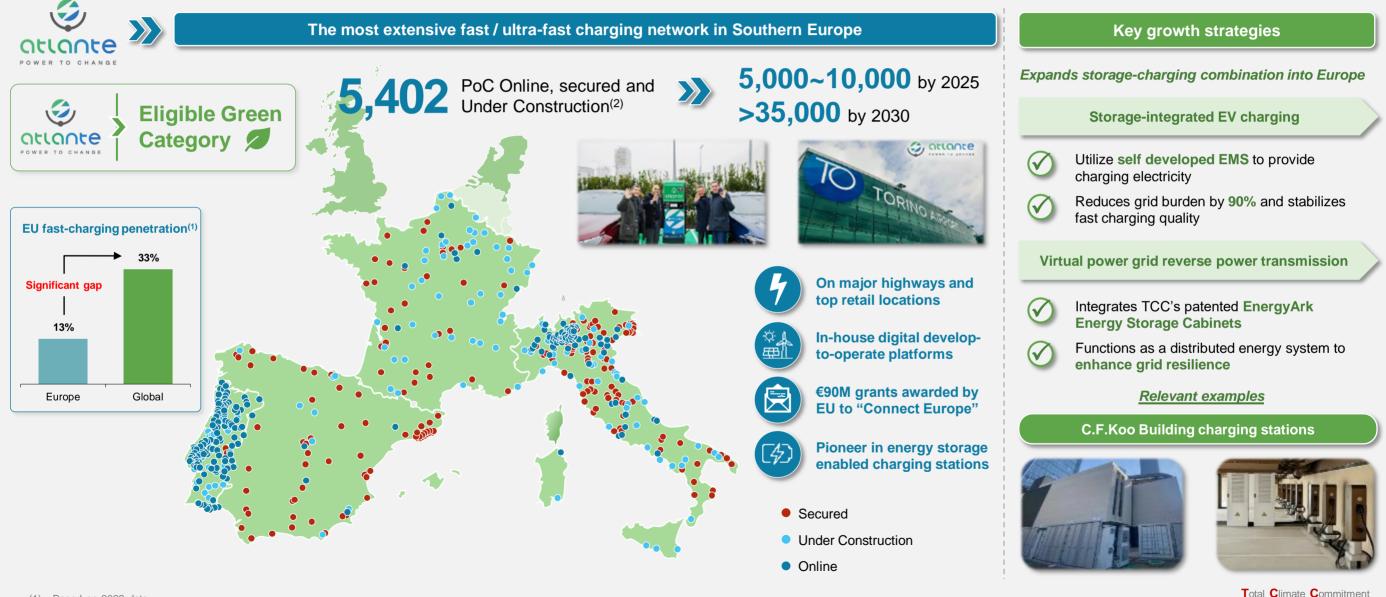
Comprehensive Protection

Fireproof & Extinguishing Guarantee



5 Leading Fast Charging Network Operator in Southern Europe

Well positioned to benefit from the promising growth potential of under-penetrated fast-charging space in Europe



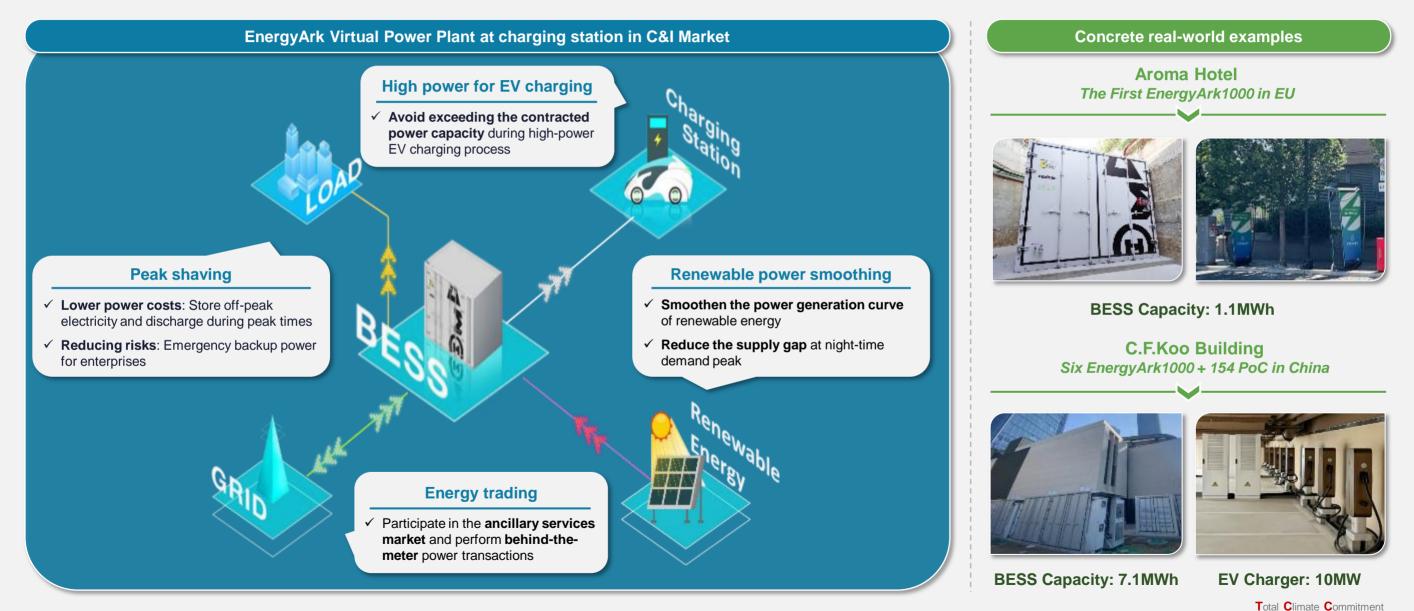
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- 15 (2) As of December 2024
- Source: TCC Group 2023 Sustainability Report, Company information

5 Leading Fast Charging Network Operator in Southern Europe

Leveraging EnergyArk as the core product to penetrate the European market



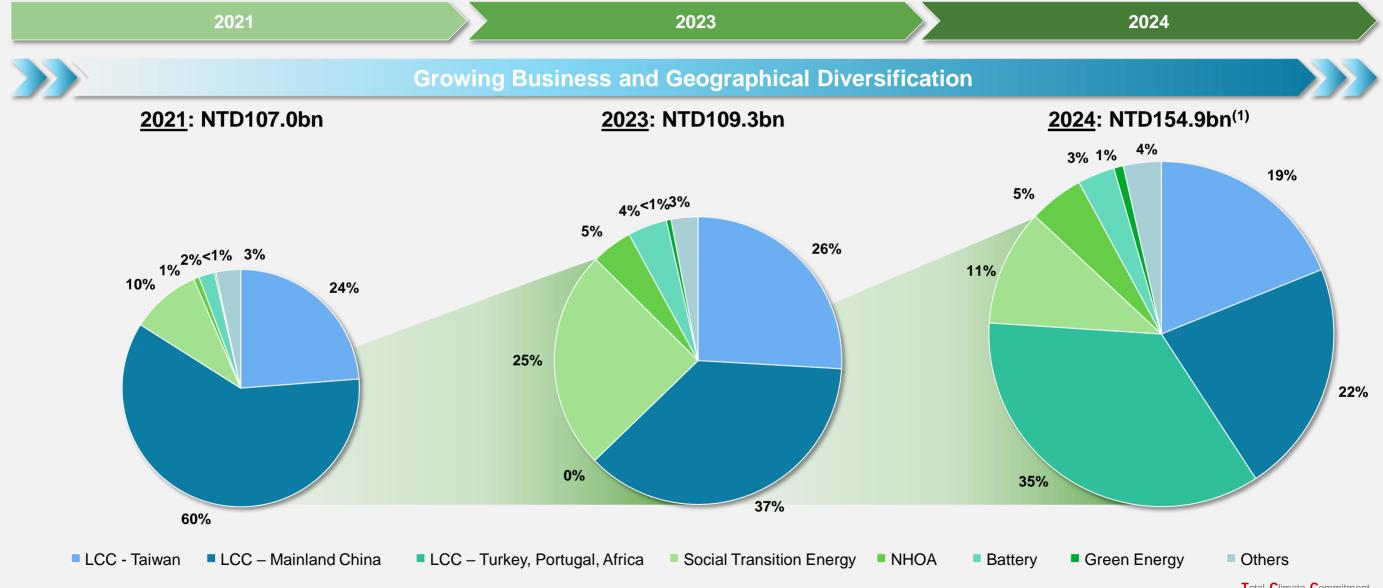
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6 Resilient Financial Performance with Diversified Funding Channels



Active Business Diversification Enable Better Through-Cycle Resiliency



Note: LCC stands for Low Carbon Cement; Social Transition Energy refers to Hoping power plant

17 (1) Based on management account and is unaudited Source: Company filings



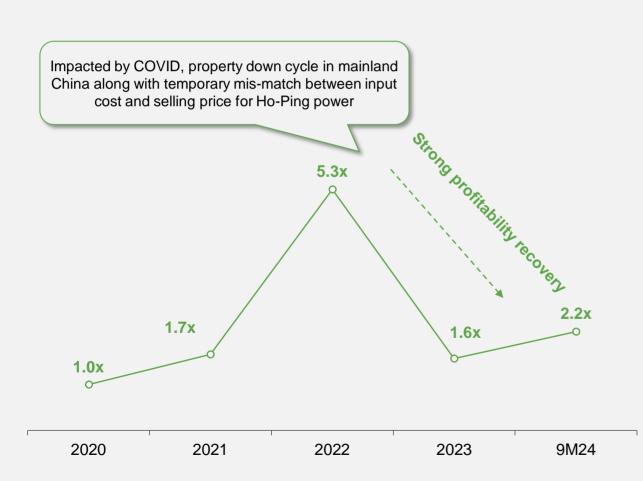
6 Resilient Financial Performance with Diversified Funding Channel



Stable Cash-generative Business with Healthy Leverage Profile

Diversified Funding Channel with Proven Capital Market Access

Proven Capital Market Access since 2021



Туре	Issuance Date	Amount (EURm)
	Aug-21	482
Domostic Corr Dond -	Jun-22	224
Domestic Corp. Bond –	Nov-22	96
	Jan-23	270
ECB	Dec-21	645
Syn. Loan	Mar-22	1,499
GDR	Oct-22	392
ECB	Ø Oct-23	395
GDR	Oct-23	360
New Syn. Loan	Mar-24	802
Domestic Conv. Bond	Dec-24	232
Total		5,396

Green financing

(1) Calculated as Net debt / EBITDA, Net debt is calculated as Short term loan + Short term bill payable + Current portion of long term loans and bond payable + Long term bill payable - Cash and cash equivalents - Short term financial assets at fair value through profit & loss - Short term financial assets at fair value through other income - Short term financial assets at amortized costs - Financing assets for hedging - Long term financial assets at amortized costs

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Source: Company filings, Factset, LSEG Loan Connector; Exchange rate: EUR/NTD = 34.43

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Our ESG Highlights

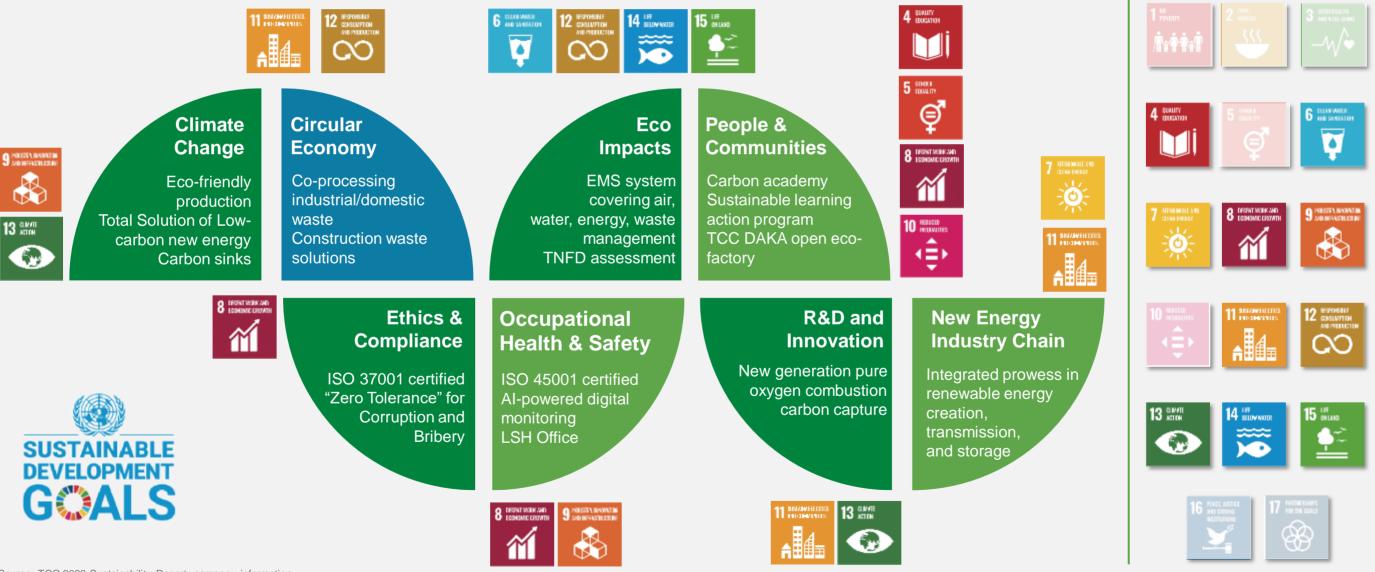
"Total Climate Commitment" "Total Care Commitment"

SECTION 3

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TCC Global Sustainability Agenda

Eight Main Pillars Linked with UN Sustainable Development Goals



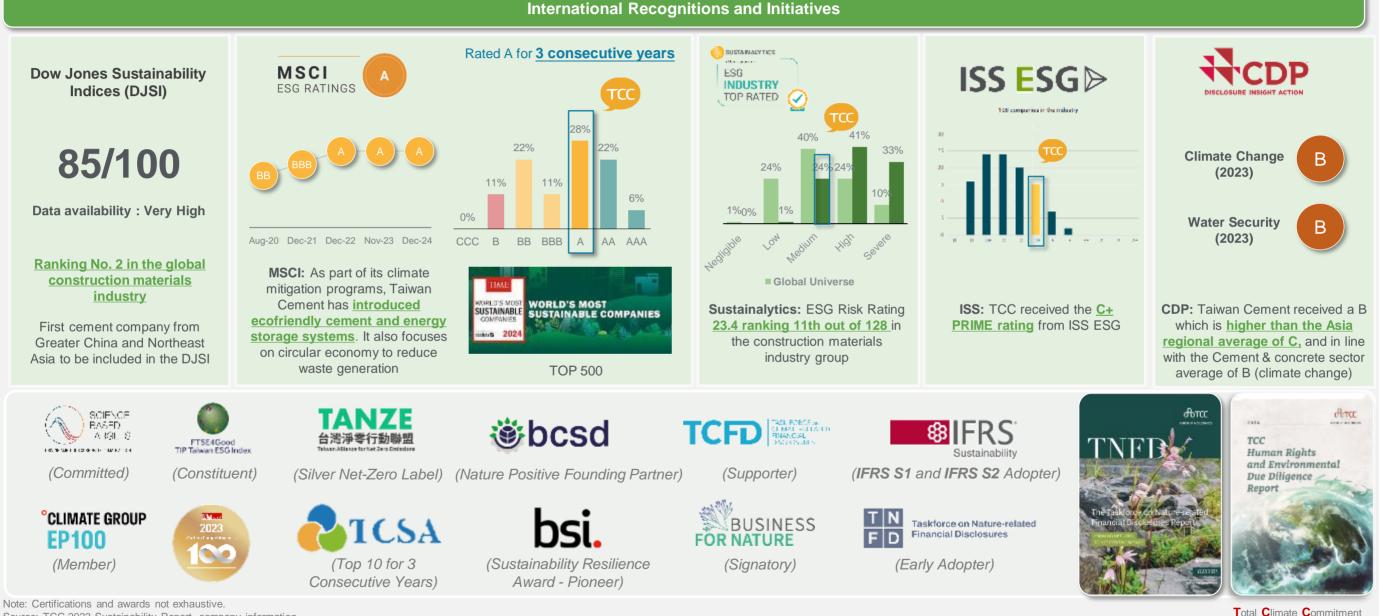
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Source: TCC 2023 Sustainability Report, company information

High Recognition for Transparency and Commitment to Climate Change





Source: TCC 2023 Sustainability Report, company information

Total Care Commitment

TCC Sustainability Targets and Performance Tracking



SBT Carbon Reduction Targets									
2025		2030		2050					
 -11% Scope 1 carbon intensity⁽¹⁾ -32% Scope 2 carbon intensity⁽¹⁾ 2023 targets achieved 	-22% Scope-23% Scope	pe 1 & 2 carbon intensity ⁽²⁾ e 1 & 2 carbon intensity CIMPOR Portugal ⁽³⁾ e 1 & 2 carbon intensity OYAK Cement Türkiye CO2 emissions intensity from 1990 lobal		Net-Zero -95.2% Scope 1 & 2 carbon inten -95.8% Scope 1 & 2 carbon inten SCIENCE BASED TARGETS BUSIN	, , , , , , , , , , , , , , , , , , ,				
TCC Products and Services Estimated proportion of external carbon reduction impact	• Water Cons Ton of Cerr • Water With	Vater Resource Management sumption Intensity: 0.000236 Million Liters / Me nentitious Materials Taiwan and Mainland Chin ndrawal Intensity: Plants in Taiwan -35.5%; Plar	na	95.7% valid carbon emissions data collected from critical Tier-1 suppliers exceeding target to achieve 90% by 2030	-35% TRIR and LTIR in 2023 Base year: 2016-18 Mean				
Cement Business Units Low-Carbon Construction Materials 63%	• Water Cons Ton of Cerr • Water With	d China -5.14% sumption Intensity: 0.000225 Million Liters / Me nentitious Materials Taiwan and Mainland Chir ndrawal Intensity: Plants in Taiwan -50%; Plants China -30% Base year: 2016	na	NT\$125m investment in employee education and training by 2025 Cumulative since 2020	23.7% share of women in total work force in 2023				

(1) 2016 base year. Metric Tons CO2e / Metric Ton of Cementitious Materials. Well below 2 degrees scenario

(2) 2016 base year. Metric Tons CO2e / Metric Ton of Cementitious Materials. Scope covers a total of 14 cement plants in Taiwan and Mainland China. 1.5 degrees scenario

(3) 2022 base year. Metric Tons CO2e / Metric Ton of Cementitious Materials

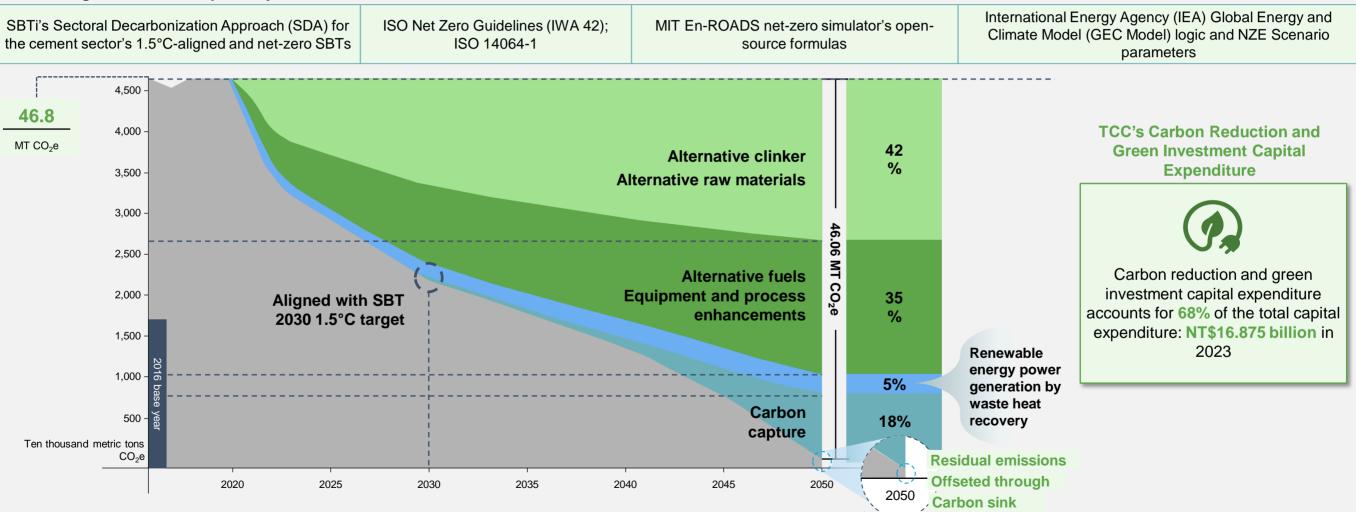
(4) 2021 base year. Metric Tons CO2e / Metric Ton of Cementitious Materials

21 (4) 2021 base year. Metric Tons CO2e / Metric Ton of Cementin Source: TCC 2023 Sustainability Report, company information

Tracking Net-zero Pathways for the Cement and Concrete Business Worldwide

TCC's 2050 net-zero roadmap for its cement and concrete businesses follows the SBT 1.5°C methodology and ISO's net zero guidelines (IWA 42), with targets for 2030, 2050, and net-zero goals⁽¹⁾

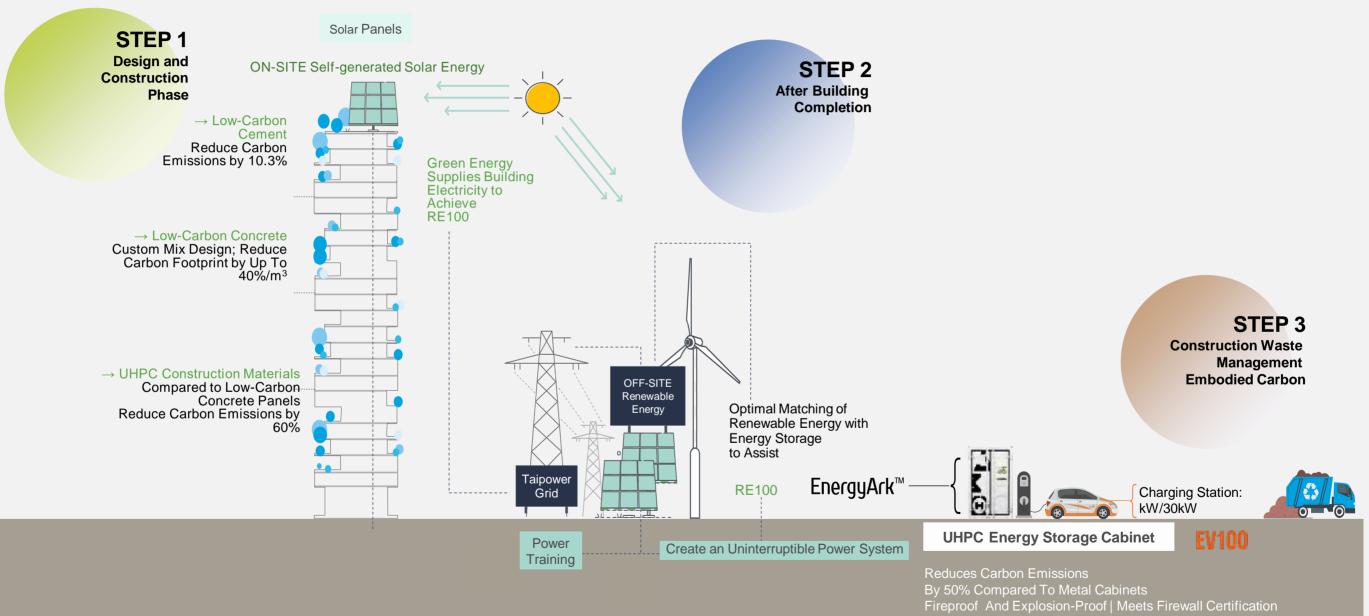
Methodologies for net-zero pathway



(1) It covers cement and RMC plants across Taiwan, Mainland China, Turkey, and Portugal, Low-carbon R&D Centers, and TCC Headquarters. Source: TCC 2023 Sustainability Report, company information

Cementing the Greener Future





Source: TCC 2023 Sustainability Report, Company information

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Our Green Financing Framework

SECTION 4

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TCC Group Holdings Green Financing Framework 2025



2025 Updates on the TCC Group Holdings Green Financing Framework (the "Framework")

- The Framework sets out how TCC Group, including its subsidiaries, joint ventures and associates, may issue Green Financing Instruments to finance or refinance Eligible Green Projects under this Framework.
- TCC Group first published the Framework in September 2023, and updated it in February 2025. The updated Framework reflects TCC Group's continued efforts to align with best market practices i.e. referencing to the EU Taxonomy in applicable Eligible Green Categories.
- The Framework is aligned with the ICMA Green Bond Principles (June 2021 with 2022 Appendix) and LMA Green Loan Principles (February 2023) and has obtained a SPO from ISS Corporate.

Use of Proceeds⁽¹⁾

- TCC Group intends to allocate all the proceeds from Green Financing Instruments to the 9 Eligible Green Categories within three calendar years following issuance.
- The detailed Eligibility Criteria for the Eligible Green Categories will be presented on the next page.

Project Evaluation and Selection

- TCC has established a Green Finance Committee, which is chaired by the CEO and consists of senior members of the Finance, Corporate Sustainability, Operation team.
- Where applicable, TCC Group will limit the allocation to a maximum of 10% of the use of proceeds from Green Financing Instruments to equity investments into pure play companies.
- TCC Group's environmental and social risk policies define the minimum standards for all of the Group's business activities. Relevant policies are detailed in the Framework.

Management of Proceeds

- TCC Group's Finance team will manage the allocation of an amount equivalent to the net proceeds of its Green Financing Instruments on an aggregated basis (portfolio approach).
- Unallocated proceeds may be held in temporary investments such as cash, cash equivalents and/or other liquid marketable investments in line with TCC Group's treasury management policies.

Reporting

- TCC Group commits to publish on its website an allocation and impact report annually, starting one year after issuance of the bond, until the full allocation (or until maturity) of the Green Bonds.
- TCC Group will provide impact reporting at the Eligible Green Project Category level, including project level information where possible.

External Review

• ISS Corporate has provided a Second Party Opinion on the updated Framework, confirming alignment with the ICMA Green Bond Principles and LMA Green Loan Principles.

• TCC will request annually, an assurance report on the allocation of Green Financing Instrument proceeds to Eligible Green Projects, provided by an external review provider.

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(1) Exclusion criteria includes: Fossil fuel energy (including dedicated transportation activities); Investments related to pure Internal Combustion Engines; Nuclear energy; Large hydropower projects with capacities > 20MW; Gambling; Tobacco; Alcohol; Weapons

TCC Group Holdings Green Financing Framework

Green Financing Framework - Eligible Green Categories



			THE FUTURE IS WORTH IT
Eligible Green Category	Eligibility Criteria	Contribution to SDGs	Environmental objectives
Manufacture of Cement	 Cement manufacturing facilities, R&D and/or application of technology that are expected to result in one of the following: Grey cement clinker where the specific GHG emissions are lower than 0.722 tCO₂ per ton of grey cement clinker Cement from grey clinker or alternative hydraulic binder, where the specific GHG emissions from the clinker and cement or alternative binder production are lower than 0.469 tCO₂ per ton of cement or alternative binder manufactured Where CO₂ that would otherwise be emitted from the manufacturing process is captured for the purpose of underground storage, the CO₂ is transported and stored underground, in accordance with the technical screening criteria set out in Sections 5.11 and 5.12 of <i>EU Taxonomy Climate Delegated Act Annex 1</i>. 	12 SEPARAT SECRETARIA SECRETARI SECRETARI SECRETARI SEC	Climate Change Mitigation
Circular Economy Adapted Products, Production Technologies and Processes	Waste co-processing and collaboration with industry partners to build a sustainable ecosphere through: Reduction and recycling of wastes and the dedicated collection and transport activities Conversion into secondary raw materials and alternative cement raw materials and fuels⁽¹⁾. 	12 SEVERALE ANAPOINTIN	 Climate Change Mitigation Transition to a Circular Economy Pollution Prevention & Control
Energy Efficiency	 Equipment and process enhancements, measures to increase energy efficiency that could result in increased energy efficiency based on our best efforts to ensure projects achieve at least a 30% energy efficiency improvement, including investments in energy efficiency systems, lighting upgrades, smart devices to optimize energy consumption, energy-efficient ventilation units. Expenditures related to waste heat electricity generation systems (e.g. utilization of heat energy from cement rotary kilns to generate electricity) and flash distillation technology to enhance heat recovery efficiency and reduce purchased electricity. 	7 Анерана Слав Забличиет Эфф	Climate Change Mitigation
Pollution Prevention and Control	 Financing related to the development and acquisition of alternative fuels (including green hydrogen, bioenergy, solid recovered fuel⁽²⁾, agricultural residual materials) for the manufacturing process Technology to eliminate or significantly reduce and mitigate air pollutants. 		Pollution Prevention & Control
Sustainable Water and Wastewater Management	 Water efficiency and water-saving solutions to reduce leakage, reduce water use, increase water reused, or increase the amount of wastewater treated 	6 CLEANUAGHR	Sustainable Use and Protection of Water and Marine Resources
Renewable Energy	 Development, acquisition, maintenance, and operation of renewable energy including solar, wind, geothermal, and marine energy with direct life cycle emissions of less than 100gCO₂e/kWh, and energy storage solutions 	7 AFFECAREENT COMBERST	Climate Change Mitigation
Clean Transportation	 Design, development, construction, acquisition, operation, maintenance and upgrades of zero tailpipe emission vehicles, dedicated infrastructure and e-mobility solutions. Exclusion: Vehicles and infrastructure dedicated to the transport or storage of fossil fuels Purchase, financing, operation and investment of vessels that meets the thresholds⁽³⁾ 	11 SUBUMARENTES AUTOCOMMENTES 13 CLIMATE 13 ACTION	Climate Change Mitigation
Green Buildings	 Energy-efficient buildings which have obtained or will obtain minimum certification for e.g. "BREEAM Excellent", "LEED Gold", "EEWH Gold" or similar recognized standard Investments and expenditures relating to the renovation of buildings leading to a reduction of primary energy demand of at least 30%; or achieving one of the above-mentioned green building certification levels, as a result of the retrofit. 	9 MORTHY MINISTRY MORTHY MINISTRY MORTHY MINISTRY MORTHY M	Climate Change Mitigation
Environmentally Sustainable Management of Living Natural Resources and Land Use	 Financing related to the maintenance and sustainable management of natural resource⁽⁴⁾ such as land, water, air, minerals, forests, wild flora and fauna, including: Protection of the Indigenous species (such as coral restoration and conservation, restoration of local species and habitats by ecosystem rebuilding and modelling to address ecology challenges) Environmentally sustainable forestry, including afforestation or reforestation, and preservation or restoration of natural landscapes and resources. 	14 UP NOVARES	Protection and Restoration of Biodiversity and Ecosystems

(1) With conversion rate of minimum 50% (in terms of weight) of the separately collected waste into secondary raw materials that are suitable for the substitution of primary raw material in production processes.

25

(2) Where applicable, for waste from energy facilities outside the EU, Plant efficiency >= 25%; Bottom ash recovery of metal from ash; Average carbon intensity of electricity and/ or heat over the life of the plant <= waste management allowance; and the capacity of the plant does not exceed the calculated residual waste at any time in the plant's life. Waste from energy facilities in the EU are not eligible under the Framework.

Total Climate Commitment Total Care Commitment

(3) the vessels have zero direct (tailpipe) CO2 emissions; or the vessels that are able to run on zero direct (tailpipe) CO2 emission fuels or on fuels from renewable sources have an attained Energy Efficiency Design Index (EEDI) value equivalent to reducing the EEDI reference line by at least 20 percentage points below the EEDI requirements applicable on 1 April 2022, and are able to plug-in at berth. For gas-fuelled ships, demonstrate the use of state-of-the-art measures and technologies to mitigate methane slippage emissions; or until 31 December 2025, vessels which have an attained Energy Efficiency Design Index (EEDI) value 10 % below the EEDI requirements applicable on 1 April 2022 if the vessels are able to run on zero direct (tailpipe) CO2 emission fuels or on fuels from renewable sources (4) Expenditures will exclude remediation of any negative environmental impact of TCC Group's carbon-intensive operations.

Green Financing Framework – Second Party Opinion



Green Bond

TCC Group has engaged ISS Corporate Solution Inc. to issue a Second Party Opinion ("SPO") on the TCC Group Holdings Green Financing Framework (the "Framework")

ISS-CORPORATE Þ ISS-CORPORATE SECOND PARTY OPINION (SPO) Sustainability Quality of the booser and Green Financing I samework TCC Group Holdings Co. 1td. 6 February 2025 (JE) VERIFICATION PARAMETERS Is based Inche marche · Gearmercen referrate all the second of the Green Total Etholpies, KD/A, June 2021, MRT, June 2027. Menal standards incast of 1 Strep our Findbles, IMA, Drippung 2001 · TOD Group bidings Co. 15's Great Francing Francianda par of Sch. S. 2005. Second without the TCC Group Lipidings Co. Inthe elipibility other a (as of Left & Marke WELL volidationsette del transactione entreter **F**\$ ANAL SE-COMPORTS COM © 2025 | 155 Corporate Solutions, Inc. All Digits Reported

Highlight of the ISS Corporate SPO

Alignment with GBP and GLP: ALIGNED

- The Issuer has defined a formal concept for its green financing instruments regarding use of proceeds, processes for project evaluation and selection, management of proceeds, and reporting.
- This concept is in line with the ICMA Green Bond Principles and LMA Green Loan Principles.



- The environmental and social risks associated with the use of proceeds categories are managed.
- Product and/or service-related use of proceeds categories individually contribute to one or more of the following SDGs:



• Process-related use of proceeds categories individually (i) improve the Issuer's operational impacts and (ii) mitigate potential negative externalities of the Issuer's sector on one or more of the following SDGs:

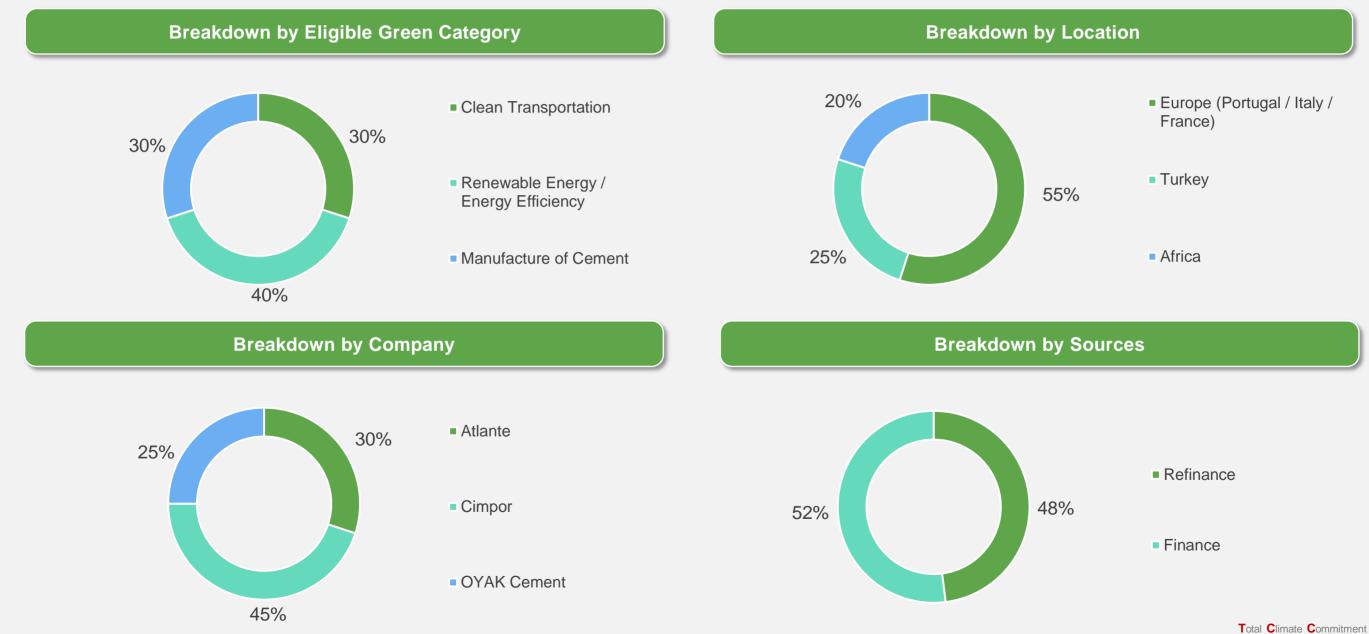


Consistency of Green Financing Instruments with TCC's Sustainability Strategy: CONSISTENT

- The key sustainability objectives and rationale for issuing green financing instruments are clearly described by the Issuer.
- All of the project categories considered are in line with the Issuer's sustainability objectives.

Indicative Overview of Asset Pool for this Green Bond Issuance









Financial Overview

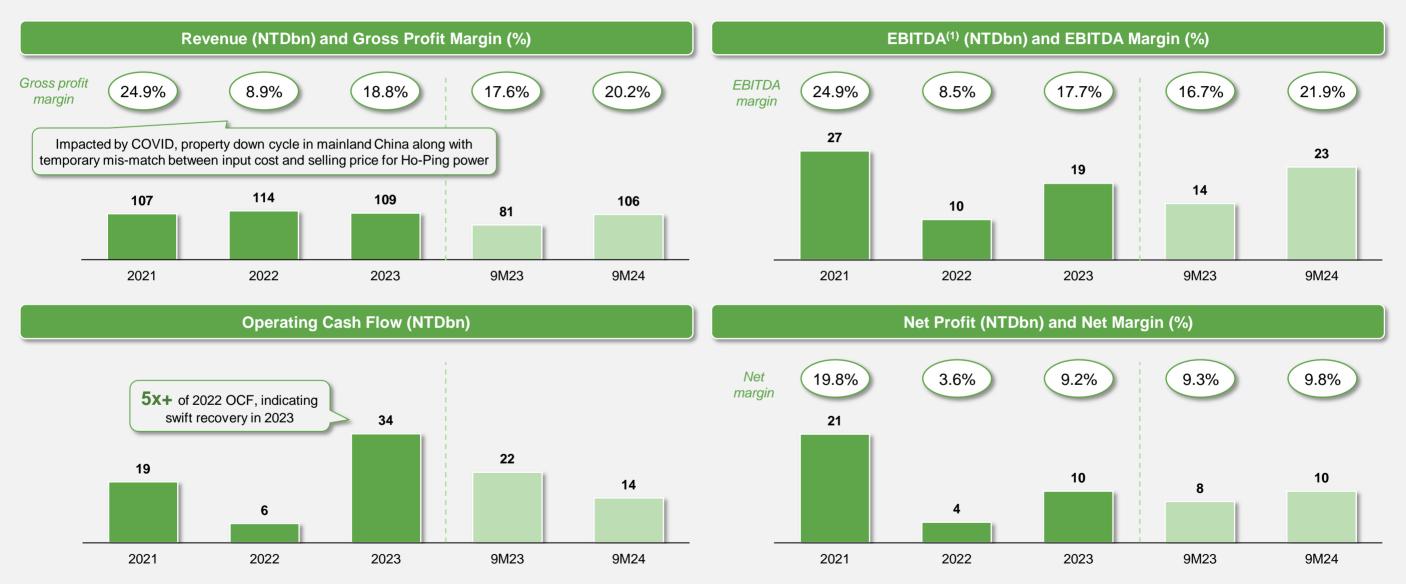
SECTION 5

Strictly Private and Confidential

Resilient Financial Performance to Fuel the Green Transformation



Solid cash flow generation with recovering profitability



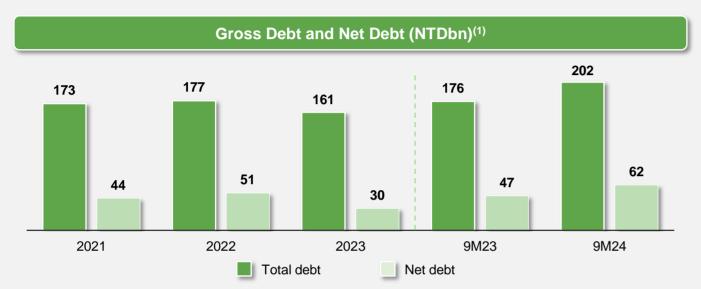
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28 (1) EBITDA = Income from operation + Depreciation (excl. non-operating items) + Amortization Source: Company filings

Solid Liquidity Position with Healthy Debt Levels



Sustainable and strong debt servicing capabilities



Net Debt / EBITDA

Short Term Liquidity⁽²⁾ / Short-Term Debt Full coverage of short-term borrowing with existing balance sheet 2.1x 2.7x 3.5x 3.2x 2.1x 2.7x 3.5x 2.1x 2.1x 2.1x 9M23 9M24

EBITDA / Interest Expense



(1) Gross debt = Short term loan + Short term bill payable + Current portion of long term loans and bond payable + Bond payable + Long term loans and bond payable + Long term bill payable; Net debt = Gross debt - Cash and cash equivalents - Short term financial assets at fair value through profit & loss - Short term financial assets at fair value through other income - Short term financial assets at amortized costs - Financing assets for hedging - Long term financial assets at amortized costs

(2) Short Term Liquidity= Cash and cash equivalents + Short term financial assets at fair value through profit & loss + Short term financial assets at fair value through other income + Short term financial assets at amortized costs + Financing assets for hedging + Long term financial assets at amortized costs Source: Company filings

Total Climate Commitment Total Care Commitment





Appendix

Additional Financial Information

Strictly Private and Confidential

Income Statement

TCC Group Holdings (1101.TW)



For the Fiscal Year Ended Unit	9M 2024 EURm	As % of Revenue	9M 2023 EURm	As % of Revenue	2023 EURm	As % of Revenue	2022 EURm	As % of Revenue	2021 EURm	As % of Revenue
Operating Revenue	3,067		2,352		3,175		3,309		3,109	
Operating Costs	(2,448)		(1,938)		(2,579)		(3,015)		(2,335)	
Gross Profit	619	20.2%	413	17.6%	596	18.8%	294	8.9%	774	24.9%
Operating Expenses										
Marketing	(33)		(20)		(28)		(24)		(21)	
General and Administrative	(211)		(171)		(235)		(199)		(168)	
Research and Development	(33)		(30)		(42)		(38)		(10)	
Total Operating Expenses	(276)		(222)		(305)		(261)		(199)	
Income from Operations	343	11.2%	192	8.1%	291	9.2%	34	1.0%	575	18.5%
Non-Operating Income and Expenses	102		115		126		159		183	
Income Before Tax	445	14.5%	306	13.0%	417	13.1%	193	5.8%	757	24.4%
Income Tax Expense	(144)		(88)		(126)		(72)		(172)	
Profit from discontinued operations	-		-		-		-		31	
Net Income	301	9.8%	218	9.3%	291	9.2%	121	3.6%	616	19.8%
Cement	2,336	76.2%	1,479	62.9%	1,993	62.8%	2,247	67.9%	2,611	84.0%
YoY Growth	58.0%		-		(11.3%)		(13.9%)		2.1%	
Electricity and Energy	626	20.4%	805	34.2%	1,091	34.4%	969	29.3%	393	12.7%
YoY Growth	(22.3%)		-		12.6%		146.4%		(5.2%)	
Others	105	3.4%	68	2.9%	91	2.9%	93	2.8%	105	3.4%
YoY Growth	54.4%		-		(2.5%)		(11.2%)		(0.5%)	

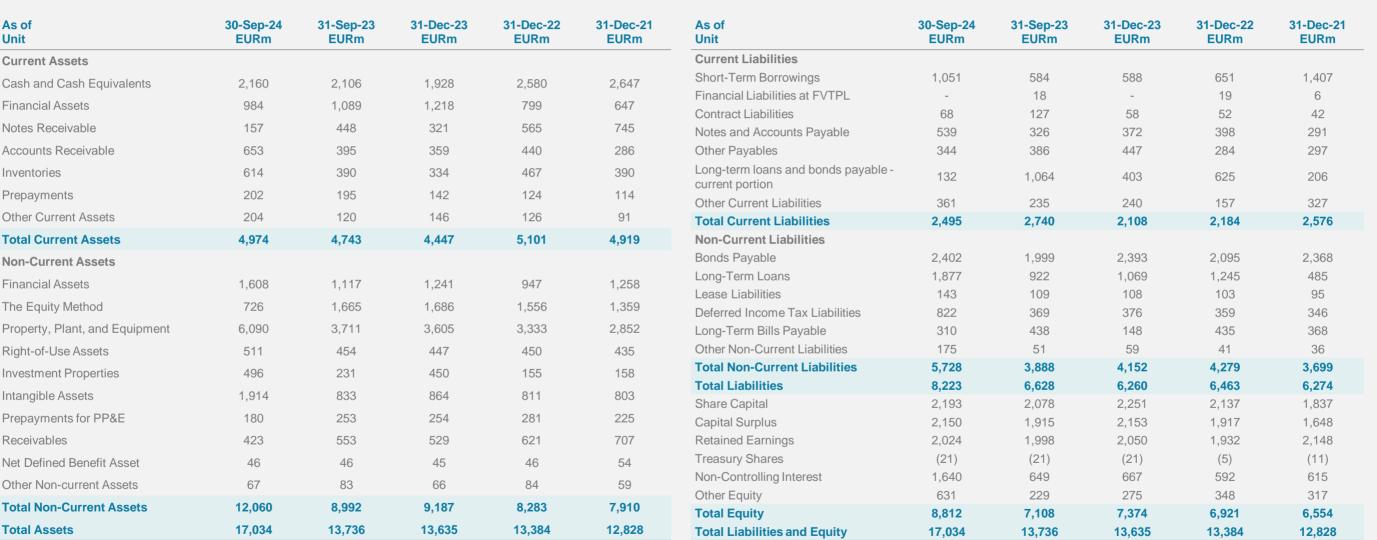
Source: TCC Filings; Exchange rate: EUR/NTD = 34.43

Balance Sheet

As of

Unit

TCC Group Holdings (1101.TW)



Source: TCC Filings; Exchange rate: EUR/NTD = 34.43





Cash Flow Statement

TCC Group Holdings (1101.TW)

Unit	9M 2024 EURm	9M2023 EURm	2023 EURm	2022 EURm	2021 EURm	Unit	9M 2024 EURm	9M2023 EURm	2023 EURm	2022 EURm	2021 EURm
Cash Flow from Operating Activities						Cash Flow from Investing Activities					
Income Before Income Tax	445	306	417	193	788	Purchase of Financial Assets at FVTOCI	(1)	-	(6)	(8)	(44)
Adjustments for:						Disposal of Financial Assets at FVTOCI	-	7	7	-	63
Depreciation Expense	294	180	240	217	192	Purchase of Financial Assets at Amortized Cost	140	-	(770)	-	-
Amortization Expense	34	21	30	31	13	Disposal of Financial Assets at Amoritzed Cost	-	(580)	-	11	28
Net Gain on FV Changes of Fin. Assets and Liabilities at FVTPL	(5)	(3)	(2)	15	(1)	Acq. of LT Equity Investments Accounted for Using the Equity Method	(1)	(2)	(3)	(2)	(22)
Finance Costs	111	75	103	83	50	Acquisition / (Disposal) of Subsidiaries	(377)	(8)	(10)	-	(51)
Interest Income	(112)	(68)	(99)	(61)	(45)	Payments for Property, Plant and Equipment	(681)	(512)	(718)	(681)	(481)
Dividend Income	(35)	(40)	(42)	(73)	(51)	Proceeds from Disposal of Property, Plant and Equipment	3	1	6	3	5
Share-based Compensation	(2)	3	4	3	1	Payments for Intangible Assets	(39)	(25)	(56)	(26)	(63)
Share of Profit of Associates and Joint Ventures	(19)	(74)	(133)	(114)	(121)	Payments for right-of-use assets	(00)	(20)	(00)	(20)	(19)
Loss / (Gain) on Disposal of PP&E, Net	1	2	3	1	(10)	Payments for Investment Properties	(1)			(0)	(0)
Loss / (Gain) on Disposal of Investment Properties	-	(7)	(10)	(15)	0	Proceeds from disposal of investment properties	(1)	10	16	16	(0)
Loss / (Gain) on Disposal of Intangible Assets	-	-	0	-	0	Decrease in Finance Lease Receivables	-	10	92	86	- 52
Loss / (Gain) on Disposal of Investments, Net	(5)	-	-	0	(22)	Decrease (Increase) in Other Non-Current Assets	- 17	-	92 26		
Non-Financial Asset Impairment Loss	15	23	25	3	0 Ó		78	4		(21)	(2)
Write-Downs of Inventories	3	1	2	8	(0)	Interest Received		64	90	50	57
Unrealized Loss (Gain) on Foreign Exchange, Net	1	0	0	(1)	1	Dividends Received	53	58	81	89	91
Loss on redemption of bonds payable	0	-	11	-	-	Net Cash Used in Investing Activities	(810)	(983)	(1,245)	(482)	(386)
Gain from bargain purchase acquisition of subsidiary	(33)	-	-	-	-	Cash Flow From Financing Activities					
Changes in Operating Assets and Liabilities:	-	-	-	-	-	Increase / (Decrease) in Short-Term Loans	441	(60)	(63)	(795)	495
Financial Assets Mandatorily Classified as at FVTPL	(63)	(1)	0	(18)	-	Increase / (Decrease) in Short-Term Bills Payable	17	17	(8)	(108)	15
Notes Receivables	174	116	238	196	107	Issuance of Bonds	-	270	661	321	1,120
Accounts Receivable	(101)	43	77	(155)	(54)	Redemption of bonds payable	(366)	-	(645)	-	-
Notes and Accounts Receivable from Related Parties	(12)	1	(1)	(1)	(7)	Increase in Long-Term Loans	970	1,168	1,657	1,406	259
Other Receivables	16	(9)	(28)	(4)	(24)	Repayments of Long-Term Loans	(208)	(1,408)	(1,811)	(837)	(386)
Other Receivables from Related Parties	(1)	(3)	11	(2)	(0)	Increase / (Decrease) in Long-Term Bills Payable	163	29	(290)	70	224
Inventories	(75)	75	128	(81)	(145)	Repayment of the Principal Portion of Lease Liabilities	(23)	(12)	(15)	(13)	(12)
Prepayments	(39)	(72)	(18)	(1)	(50)	Increase / (Decrease) of Other Non-Current Liabilities	63	#REF!	19	5	(4)
Other Current Assets	(0)	3	10	(8)	(1)	Cash Dividends Paid	(274)	(118)	(118)	(222)	(668)
Finance lease receivables	105	67	-	-	(1)	Issuance of Subsidiary's Ordinary Shares of Cash	-	-	358	389	-
Contract Liabilities	13	79	9	10	(11)	Treasury Shares Transferred to Employees	-	4	4	5	3
Notes and Accounts Payable	(16)	(66)	(24)	104	110	Payment for Buyback of Treasury Shares	-	(21)	(21)	-	(0)
Other Payables	(93)	10	50	(9)	(6)	Acquisition of Subsidiaries	(124)	(1)	(1)	(1)	(28)
Other Payables to Related Parties	(1)	(7)	18	(19)	54	Interest Paid	(71)	(67)	(112)	(88)	(60)
Provisions	(7)	(7)	-	(15)	04	Changes in Non-Controlling Interests	1	23	23	45	40
Other Current Liabilities	(7)	- 8	- 12	(2)	(9)	Net Cash Generated from (Used in) Financing Activities	589	(178)	(363)	175	999
Net Defined Benefit Liabilities	9	-		. ,	(9)	Effects of Exchange Rate Changes on Cash and Cash Equivalents	33	56	(24)	61	(11)
	608	(2) 670	(3)	(1)	760	Net Increase (Decrease) in Cash and Cash Equivalents	233	(474)	(653)	66	1,153
Cash Generated from Operations			1,030	301	769		1,928	(474) 2.580	2,580	2.647	1,153
Income Tax Paid	(188)	(40)	(50)	(121)	(218)	Cash and Cash Equivalents at the Beginning of the Year	· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·	/ -	· · · · · · · · · · · · · · · · · · ·
Net Cash Generated from Operating Activities	421	630	980	180	551	Cash and Cash Equivalents at the End of the Year	2,160	2,106	1,928	2,580	2,647

Source: TCC Filings; Exchange rate: EUR/NTD = 34.43

